(A Component Unit of the State of Delaware)
Wilmington, Delaware

### **FINANCIAL STATEMENTS**

June 30, 2006 and 2005

(A Component Unit of the State of Delaware)

### Table of Contents

Independent Auditors' Report1-
Basic Financial Statements Section
Government-Wide Financial Statements:
Statements of Net Assets
Statements of Activities4-
Fund Financial Statements: Balance Sheets - Governmental Funds
Reconciliation of Balance Sheets - Governmental Funds to Statements of Net Assets
Statements of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds
Reconciliation of Statements of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds to Statements of Activities
Statements of Fiduciary Net Assets - Agency Fund1
Notes to Financial Statements11-1
Required Supplemental Information Section
Schedules of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General Fund1
Additional Information Section
Combining Balance Sheets - General Fund1
Combining Statements of Revenues, Expenditures and Changes in Fund Balance - General Fund2
Other Reports
Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial statements Performed in Accordance with Government Auditing Standards
Schedule of Findings and Recommendations23-3

INDEPENDENT AUDITORS' REPORT

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February 23, 2007

Board of Directors

East Side Charter School
Wilmington, Delaware

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of East Side Charter School, Wilmington, Delaware (a component unit of the State of Delaware) as of and for the years ended June 30, 2006 and 2005, which collectively comprise the School's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to in the first paragraph present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of East Side Charter School as of June 30, 2006 and 2005, and the respective changes in financial position for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 23, 2007 on our consideration of the School's internal control over financial reporting and on our tests of its



### Board of Directors East Side Charter School

compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The budgetary information on page 18 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit this information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise East Side Charter School's basic financial statements. The additional information on pages 19 and 20 is presented for purposes of additional analysis and is not a required part of the basic financial statements. This additional information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

East Side Charter School has not presented the management's discussion and analysis that accounting principles generally accepted in the United States of America have determined is necessary to supplement, although not required to be part of, the basic financial statements.

Aselvano Toento i Company
BARBACANE, THORNTON & COMPANY

### STATEMENTS OF NET ASSETS June 30, 2006 and 2005

ASSETS	Governmental 2006	Activities 2005
CURRENT ASSETS  Cash and equivalents Accounts receivable  Due from other governments  Total current assets	\$ 665,789 107,121 31,330 804,240	\$ 375,824 15,201 25,864 416,889
NONCURRENT ASSETS Capital assets, net of depreciation	79,012	62,998
TOTAL ASSETS	883,252	479,887
LIABILITIES		
CURRENT LIABILITIES  Accounts payable  Accrued salaries and related costs  Deferred revenue  Total current liabilities	31,386 33,659 2,152 67,197	21,297 57,718 1,593 80,608
NONCURRENT LIABILITIES Compensated absences liability	37,046	30,400
TOTAL LIABILITIES	104,243	111,008
NET ASSETS		
Invested in capital assets, net of related debt Restricted for specific programs Unrestricted	79,012 526,761 173,236	62,998 217,148 88,733
TOTAL NET ASSETS	<u>\$ 779,009</u>	\$ 368,879

## EAST SIDE CHARTER SCHOOL STATEMENT OF ACTIVITIES Year Ended June 30, 2006

Functions	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Net (Expense) Revenues and Changes In Net Assets Total Governmental Activities
GOVERNMENTAL ACTIVITIES Instructional services	\$ 1,760,198	· ·	\$ 432,305	· · ·	\$(1,327,893)
Supporting services: Operation and maintenance of facilities Transportation School food services Before and After School program Kindergarten Readiness program Depreciation-unallocated	199,481 129,738 34,930 10,346 104,161 27,507	5,460 58,840 131,245	110,522 77,254 45,000	240,000	40,519 (19,216) 47,784 48,494 72,084 (27,507)
Total Charter School	\$ 2,266,361	\$ 195,545	\$ 665,081	\$ 240,000	(1,165,735)
	CENERAL REVENUES Charges to school State aid not res Earnings on cash Rental revenues (Loss) on dispose Miscellaneous Total general x	NERAL REVENUES Charges to school districts State aid not restricted to spec Earnings on cash and equivalents Rental revenues (Loss) on disposal of capital as Miscellaneous Total general revenues	specific ents 11 assets	purposes	517,381 1,002,018 17,767 29,091 (13,319) 22,927 1,575,865
	CHANGE IN NET ASSETS	r Assets			410,130
	NET ASSETS Beginning of year	of year			368,879
	End of year	ar			s 779,009

The accompanying notes are an integral part of these financial statements.

The accompanying notes are an integral part of these financial statements.

End of year

EAST SIDE CHARTER SCHOOL

BALANCE SHEETS-GOVERNMENTAL FUNDS June 30, 2006 and 2005

21,297 57,718 1,593 80,608 217,148 100,000 375,824 15,201 25,864 416,889 416,889 Governmental 19,133 336,281 Funds Total S ŧΛ٠ 99,874 99,874 99,874 99,874 99,874 Projects Capital 2005 v 217,148 100,000 (80,741) 236,407 21,297 57,718 1,593 80,608 275,950 25,864 317,015 317,015 15,201 General Fund Ŋ ↭ S 31,386 33,659 2,152 67,197 16,800 526,761 100,000 93,482 665,789 107,121 31,330 804,240 804,240 Governmental 737,043 Funds Total v S 61,737 61,737 61,737 61,737 Projects Capital 2006 61, ٠s 31,386 33,659 2,152 67,197 16,800 526,761 100,000 31,745 742,503 675,306 604,052 107,121 31,330 742,503 General Fund ₩ ٠s Unreserved - Designated for contingencies Accrued salaries and related costs TOTAL LIABILITIES AND FUND BALANCES Reserved for specific programs Due from other governments Reserved for encumbrances Unreserved (deficit)

Total fund balances Cash and equivalents Accounts receivable Deferred revenue Total liabilities Accounts payable FUND BALANCES TOTAL ASSETS LIABILITIES ASSETS

The accompanying notes are an integral part of these financial statements.

RECONCILIATION OF BALANCE SHEETS - GOVERNMENTAL FUNDS TO STATEMENTS OF NET ASSETS
June 30, 2006 and 2005

	 2006	 2005
Amounts reported for governmental activities in the statement of net assets are different because:		
Total fund balances-governmental funds	\$ 737,043	\$ 336,281
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. The total cost of capital assets is \$168,363 for 2006 and \$140,038 for 2005. The related accumulated depreciation is \$89,351 for 2006 and \$77,040 for 2005.	79,012	62,998
Compensated absences are not due and payable in the current period and therefore are not reported in the funds.	 (37,046)	 (30,400)
Total net assets-governmental activities	\$ 779,009	\$ 368,879

EAST SIDE CHARTER SCHOOL STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES-GOVERNMENTAL FUNDS Years Ended June 30, 2006 and 2005

2006	Total General (all General (b) ts. Funds Fund Pr	\$ 517,381 \$ 288,445 \$ \$ 288,445  1,112,540 654,626  266,090 235,153  17,767 7,187  82,714 60,250  125,079 49,498  516,221 261,951  29,091 4,000 35,000 1,596,110  610 2,689,810 1,561,110 35,000 1,596,110	38,747       196,670       66,955        66,955         38,747       196,670       66,955        66,955         34,930       54,425        54,425         10,346       15,844        15,844         104,161       83,833        5,707         38,747       2,289,048       1,472,291       4,300       1,476,591	(38,137)     400,762     88,819     30,700     119,519       99,874     336,281     147,588     69,174     216,762
	General	Charges to school districts \$ 517,381 \$ State aid \$ 1,112,540 \$ 266,090 \$ Earnings on cash and equivalents \$ 17,767 \$ 82,714 \$ Charges for services \$ 516,221 \$ Sental revenues \$ 29,091 \$ Miscellaneous \$ 2,689,200 \$	Current:    Instructional services    Supporting services:    Operation and maintenance of facilities 157,923    Transportation School food services 34,930    Before and After School program 10,346    Kindergarten Readiness program 104,161    Capital outlay 2,250,301	FUND BALANCES  Beginning of year  End of year

The accompanying notes are an integral part of these financial statements.

RECONCILIATION OF STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES-GOVERNMENTAL FUNDS TO STATEMENTS OF ACTIVITIES Years Ended June 30, 2006 and 2005

	2006	2005
Amounts reported for governmental activities in the statement of activities are different because:		
Net change in fund balances-total governmental funds	\$ 400,762	\$ 119,519
Government funds report capital outlay as expenditures. However, in the statement of activities, assets with an initial, individual cost of more than \$1,500 are capitalized and the cost is allocated over their estimated useful lives and reported as depreciation expense. These are the amounts by which capital outlay exceeded or was less than depreciation in the periods presented.  2006 2005		
Capital Outlay         \$ 56,840         \$ 809           Depreciation Expense         27,507         25,023	29,333	(24,214)
Some expenses reported in the statement of activities do not require current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Capital assets: Loss from disposal	(13,319)	•••
In the statement of activities, certain operating expenses such as compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). Vacation payable increased \$6,646 for 2006 and \$5,715 for 2005.	(6,646)	· (5,715)
Change in net assets-governmental activities	\$ 410,130	\$ 89,590

STATEMENTS OF FIDUCIARY NET ASSETS-AGENCY FUND June 30, 2006 and 2005

	Student Activities Fund 2006 2005
ASSETS Cash and equivalents	<u>\$ 16,584</u> <u>\$ 7,494</u>
LIABILITIES Other current liabilities	<u>\$ 16,584</u> \$ 7,494

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The School was formed in 1997 as a nonprofit corporation exempt under Section 501(c)(3) of the Internal Revenue Code. The School was established to provide a strong learning atmosphere and educational program to "at-risk" students.

The financial statements of the East Side Charter School ("East Side") have been prepared in conformity with U.S. generally accepted accounting principles as applied to local governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting policies of East Side are described below.

### Reporting Entity

The School is the primary government and is considered a component unit of the State of Delaware. A component unit, although a legally separate entity, is, in substance, part of the State of Delaware's operations. The School has no component units for which it is considered to be financially accountable.

### Use of Estimates

The preparation of basic financial statements in conformance with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

### Government-wide and Fund Financial Statements

The government-wide financial statements (the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the School. For the most part, the effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given program are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include charges to students or other third parties who purchase, or directly benefit from, goods and services provided, and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. The major individual governmental funds are reported as separate columns in the fund financial statements.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

<u>Measurement Focus, Basis of Accounting and Financial Statement</u> Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Charges to school districts are recognized as revenues in the year for which they are billed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current year or soon enough thereafter to pay liabilities of the current year. For this purpose, the School considers revenues to be available if they are collected within 60 days of the end of the current fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, early retirement and post-employment healthcare benefits, are recorded only when payment is due.

Charges to school districts and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when the School receives cash.

The School reports the following major governmental funds:

- The **general fund** is the School's primary operating fund. It accounts for all financial resources of the School, except those required to be accounted for in another fund.
- The capital projects fund accounts for resources accumulated and payments made for the acquisition and improvement of sites, construction and remodel of facilities, and procurement of equipment necessary for providing educational programs for all students within the School.

Additionally, the School reports the following fund type:

• The **agency funds** (fiduciary funds) account for assets held on behalf of student and parent groups.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

<u>Measurement Focus, Basis of Accounting and Financial Statement Presentation</u> (continued)

Amounts reported as program revenues include 1) charges to students for special fees, materials, supplies or services provided; 2) operating grants and contributions; and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include charges to school districts.

When both restricted and unrestricted resources are available for use, it is the School's policy to use restricted resources first, then unrestricted resources as they are needed.

### Budgetary Data

Budgets are presented on the modified accrual basis of accounting for the general fund; a budget is not adopted for the capital project fund. Generally, annual appropriations lapse at year end.

### Encumbrances

Encumbrance accounting is employed in the governmental funds. Encumbrances (e.g., purchase orders and contracts) outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year. As of June 30, 2006 and 2005, encumbered amounts totaled \$16,800 and \$0, respectively.

### Cash and Equivalents

The School's cash and equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

### Accounts Receivable

Anticipated bad debts are considered to be negligible by management and, accordingly, no provision for bad debts has been presented.

### Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "interfund receivable/payable" (i.e., current portion) or "advances from/to other funds" (i.e., the noncurrent portion). At June 30, 2006 and 2005, the School had no such activity.

Advances between funds in the fund financial statements, when present, are offset by a fund balance reserve account in the applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Capital Assets and Depreciation

Capital assets, which include furniture and equipment, are reported in the government-wide financial statements. The School defines capital assets as assets with an initial, individual cost of more than \$1,500 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of an asset is not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. The interest cost incurred during construction is not capitalized.

Furniture and equipment are depreciated using the straight-line method over their estimated lives ranging between five to 10 years. Leasehold improvements are depreciated using the straight-line method over an estimated life of five years.

### Compensated Absences Liability

Vacation pay plus related payroll taxes is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

**Vacation** - Twelve-month employees can accumulate up to 42 days of vacation. Any days in excess of 42 are dropped as of July 1 of each year. Employees are paid for unused vacation upon termination or retirement at the current rate of pay.

**Sick Leave** - Sick leave allowances are as follows: 10 days for 10-month employees, 11 days for 11-month employees and 12 days for 12-month employees. Any unused sick days shall be accumulated to the employee's credit without limit. Compensation for accumulated sick days is received when the employee (a) qualifies and applies for State pension and is paid at a rate of 50 percent of the per diem rate of pay not to exceed 90 days, or (b) in the case of death, when payment is made to the employee's estate at a rate of one day's pay for each day of unused sick leave not to exceed 90 days.

### Fund Balances

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a restricted purpose. Designations of fund balance represent tentative plans for future use of financial resources that are subject to change.

### NOTE 2 - CASH AND EQUIVALENTS

At June 30, 2006 and 2005, the School had cash and equivalents of \$682,373 and \$383,318, respectively. Cash and equivalents are controlled by the personnel of the State Treasurer's Office in Dover, Delaware and any investment decisions are made by the State Treasurer's Office. The deposits held by the State of Delaware investment pool, an internal investment pool, are specifically identified for the School, but the credit risk cannot be categorized for these deposits. Credit risk for such deposits depends on the financial stability of the State.

### NOTE 3 - CAPITAL ASSETS

Capital assets activity for the years ended June 30 follows:

		June 30	, 2006	
Description	Beginning Balances	Increases	Decreases	Ending Balances
Capital assets, being depreciated:    Leasehold improvements    Furniture and equipment    Transportation equipment    Totals Less accumulated depreciation:    Leasehold improvements    Furniture and equipment    Transportation equipment    Totals	\$ 17,425 122,613 140,038 6,388 70,652 77,040	\$ 56,840 56,840 291 19,637 7,579 27,507	\$ 17,425 11,090 28,515 6,679 8,517 15,196	\$ 111,523 56,840 168,363  81,772 7,579 89,351
Net capital assets	\$ 62,998	\$ 29,333	\$ 13,319	\$ 79,012
		June 30	, 2005	
Description	Beginning Balances	Increases	Decreases	Ending Balances
Capital assets, being depreciated: Leasehold improvements Furniture and equipment Totals Less accumulated depreciation: Leasehold improvements Furniture and equipment Totals	\$ 17,425 121,804 139,229 2,904 49,113 52,017	\$ 809 809 3,484 21,539 25,023	\$ 	\$ 17,425 122,613 140,038 6,388 70,652 77,040
Net capital assets	\$ 87,212	\$ (24,214)	\$	\$ 62,998

### NOTE 4 - LONG-TERM DEBT OBLIGATIONS

The following is a summary of changes in long-term obligations:

			nded June 3 Obligations		Due
Description	Beginning Balance	Additions	<u>Deletions</u>	Ending Balance	Within One Year
Governmental activity: Compensated absences	\$ 30,400	\$ 6,646	<u>\$</u>	\$ 37,046	<u>\$</u>
		Year E	nded June 3	0, 2005	
		Long-Term	Obligations		Due
Description	Beginning Balance	Additions	Deletions	Ending Balance	Within One Year
Governmental activity: Compensated absences	\$ 24,685	<u>\$ 5,715</u>	\$	\$ 30,400	\$
Compensated absences liquidated by the gen	for gover	ernmental l.	activiti	es are g	generally

### NOTES TO FINANCIAL STATEMENTS

### NOTE 5 - PENSION PLAN

School employees are considered State employees and are covered under the State's Multiple Employee Pension Plan. The State contributed 7.44 percent for both 2006 and 2005 of the State share of the employees' salary. The School contributed the same percentages on the local share of the salary. The employees contribute 3.00 percent of salary in excess of \$6,000 per share up to social security maximum and 3.00 percent for any salary above social security maximum. Total pension cost is \$72,232 for 2006 and \$41,852 for 2005 (State share), and \$62,189 for 2006 and \$45,783 for 2005 (local and federal shares) is included in the basic financial statements. Certain significant plan provisions follow:

- Early retirement:
  - a. 15 years service-age 55 (reduced by 0.2% for each month under age 60)
  - b. 25 years service-any age (reduced by 0.2% for each month short of 30 years)
- Service retirement:
  - a. 15 years service-age 60
  - b. 30 years service-any age
  - c. 5 years service-age 62
- Disability retirement:
  - a. 5 years service and proof of disability
- Vested pension-An employee can vest pension rights after five years of service.

The State's pension program is a defined benefit plan. More information on this plan is available in the Office of Pensions' Comprehensive Annual Financial Report, which can be obtained from the Office of Pensions, McArdle Building, 860 Silver Lake Boulevard, Suite 1, Dover, Delaware 19904.

### NOTE 6 - LEASING ARRANGEMENTS AS LESSEE

The School leases its premises and copier equipment under operating leasing arrangements expiring at various dates through 2009. At June 30, 2006, the minimum future rental payments under the non-cancelable operating lease arrangements having remaining terms in excess of one year for the remaining years in the aggregate are:

Fiscal Years Ending June 30	A	mount
2007 2008 2009	\$	4,741 4,741 2,370
Minimum future rental payments required	\$	11,852

Total rental expense is \$10,542 for 2006 and \$30,616 for 2005.

### NOTE 7 - LEASING ARRANGEMENT AS LESSOR

On July 11, 2005, the School entered into a sublease arrangement with a Delaware corporation for a term not to exceed one year expiring June 30, 2006. The sublease called for monthly payments of \$2,500. Total rentals received were \$29,091.

### NOTE 8 - RISK MANAGEMENT

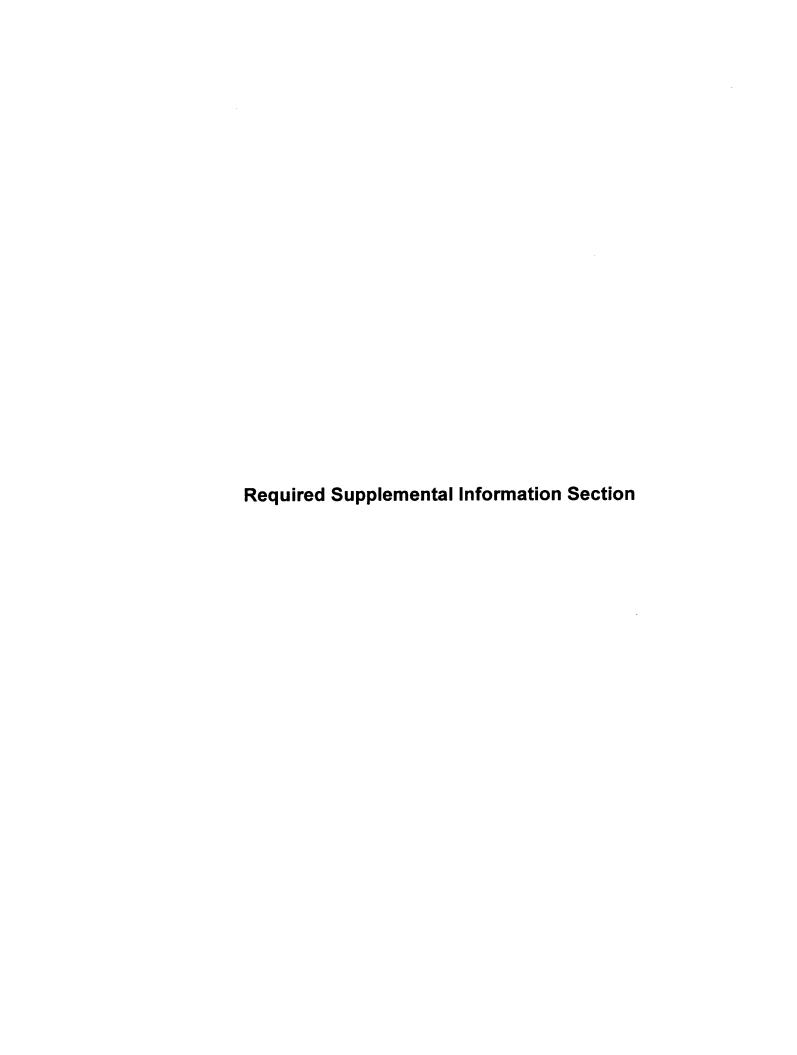
The School has purchased commercial insurance policies for various risks of loss related to torts; theft, damage or destruction of assets; errors or omissions; injuries to employees; or act of God. Payments of premiums for these policies are recorded as expenses of the School. Insurance settlements have not exceeded insurance coverage in the past year.

### NOTE 9 - COMMITMENTS AND CONTINGENCIES

In the normal course of business, there are outstanding various commitments and contingent liabilities in addition to the normal encumbrances for the purchase of goods and services. East Side does not anticipate losses from these transactions.

### Grants Activity

East Side receives financial assistance from federal agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and is subject to audit by the State Office of Auditor of Accounts. Any disallowed claims resulting from such audits could become a liability of the General Fund. East Side's administration believes such disallowance, if any, would be immaterial.



**EAST SIDE CHARTER SCHOOL** SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - GENERAL FUND June 30, 2006 and 2005

Final Budget Amounts Actual Final Postative Original Final Amounts (New York)			2006		Variance with		2005		Variance with
valents 1,038,337 1,029 1,021,020 1,		ted			Final Budget Positive (Negative)	Budgeted Original	Amounts Final	Actual Amounts	Final Budget Positive (Negative)
## 153,050	school districts	ਜ	511,	H		261,	261,	(40)	
1,153,050 1.153,050 2.151,800 2.689,200 357,400 1.519,990 1.519,990 1.519,990 1.519,10	on cash and equivalents of services	10,000	10,000	208, 090 17,767 82,714	32,714	, T,	31, 65,	235,153 7,187 60,250	(4,750) (4,750)
1,153,050 1,153,050 982,147 170,903 851,055 851,055 749,715 44,008 434,008 434,008 17,911 26,289 293,822 293,822 26,092 18,846 125,234 (12,709) 395,100 395,100 91,394 112,709 (118,407) 118,487 (118,407) 118,487 (12,731) 118,487 (12,731) 118,487 (12,731) 118,487 (12,731) 118,487 (12,731) 118,487 (12,731) 118,487 (12,731) 118,487 (12,731) 118,487 (12,731) 118,900 118,900 1138,729 (62,263) 115,500 11,500 11,794 11,	revenues revenues	2,151,800	342, 151,	6897	537,400	기에	4 4	114	120,089
1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,155,050 1,157,090 1,157,	m								
34,200 34,200 17,311 26,289 111 18,846 112,709	nt	1,153,050	1,153,050 434,008	982,147 373,778	170,903 60,230	93	51, 93,	749,715	101,340
Secretaria (12,709) (12,709) (12,709) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (13,131) (14,134) (14,134) (14,134) (16,131) (16,131) (17,139) (	ted services	34,200 532,306	34,200 532,306	7,911 125,234	26,289 407,072	95,	95,10	18,846 91,394	(18,846) 303,706
Series 188,900 188,900 188,900 188,900 139,738 (129,738)		:	:	12,709	(12,709)	:	•	7,110	(7,110)
Series 188,900 188,900 1139,738 (129,738) 25,700 25,000 103,201 7,395 (126,871) 1.56,973 (166,973) 25,000 103,201 103,201 138,729 (62,263) 1,500 11,500 11,784 11,			: :	32,331	(32,331)	: :	: :	17,885	(17,885)
ces 188,900 188,900 138,729 (166,973) 25,000 25,000 103,201 103,201 138,729 (166,973) 66,400 71,198 (17,395 17,198 11,500 25,300 25,300 7,675 17,625 1,500 16,800 11,500 1,300 1,300 1,300 1,500 1,500 1,500 1,500 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,300 1,500 1,300	rtation-buses  lding/Facilities	:	:	29,	(129,738)	:	:	80,296	(80, 296)
Ces 188,900 188,900 138,729 (166,973) 25,000 25,000 103,201 138,729 50,171 66,400 66,400 71,198 71,1901 5,707 71,198 71,198 71,198 71,198 71,198 71,198 71,198 71,1901 5,1701 5,1	and maintenance	: :	: :	26,871	(26,871)	: :	: :	7.395	(7.395)
g/Software 25,300 150,700 130,723 30,171 000,400 11,198 11,784 11,198 11	ontractual services and materials	188 900	0	166,973	(166,973)	Š	Š	103,201	(78, 201)
g/Software 25,300 25,300 7,675 17,625 1 3,351 (3, 642)  21,000 21,000 4,000 4,000 1,370 11,500 16,800 16,800 5,707 11, 649,677 2,431,621 2,250,301 181,320 1,649,677 1,649,677 1,472,291 177, 177, 177, 177, 177, 177, 177, 17	of supplies		00	62,763	(62,263)	ò	ò	11.784	(4,798)
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	/Word Processing/Software	25,300	2	7,675	17,625			3,351	~
4,000     4,000       38,857     38,857       2,431,621     2,250,301       181,320     1,649,677       1,649,677     1,472,291       177.       (279,821)     438,899       718,720     (129,687)       147,588     147,588       147,588     147,588       236,407     236,407       236,407     236,407       236,407     236,407       236,407     236,407	neous tlav	21 000	_	•	(1,370)	ri u		642	
2,431,621     2,431,621     2,250,301     181,320     1,649,677     1,649,677     1,472,291     177.       (279,821)     (279,821)     438,899     718,720     (129,687)     (129,687)     88,819     218,       236,407	90	4,000	4	3 :	4,000	ò		` .	, .
(279,821) (279,821) 438,899 718,720 (129,687) (129,687) 88,819 218,  236,407 236,407 236,407 147,588 147,588 147,588 518,	y reserve expenditures	2,431,621	431,	250,	8,8	,649,	649,		177,386
236,407     236,407     236,407     236,407     147,588     147,588     147,588       \$ (43,414) \$ (43,414) \$ (575,306) \$ 718,720     \$ 17,901     \$ 236,407	IN FUND BALANCES	(279,821)	(128 976)	a	000	(100 601)	1503 0017	6	
236,407 236,407 236,407 147,588 147,588 147,588			1440	)	0	(100'671)	(/00'671)	648,819	418,506
\$ (43,414) \$ (43,414) \$ 675,306 \$ 718,720 \$ 17,901 \$ 17,901 \$ 236,407 \$	s (DEFICIT) of year	236,407	236,407	236,407					•
	ar		(43	675.	718,	17.		\$ 236,407	\$ 218,506

# SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The School annually adopts a budget for the general fund financial statements. The budgets are integrated into the accounting system, and the budgets are data, as presented in the financial statements for all funds with annual budgets, compare the expenditures with the amended budgets. All budgets are presented on the modified accrual basis of accounting. Accordingly, the accompanying budgetary comparison schedule for the general fund presents actual expenditures in accordance with generally accepted accounting principles on a basis consistent with the legally adopted budgets as amended. Unexpended appropriations on annual budgets lapse at the end of each fiscal year.



EAST SIDE CHARTER SCHOOL COMBINING BALANCE SHEETS-GENERAL FUND June 30, 2006 and 2005

		2006	90	1		2005	05	
	State Allocation	Local Funds	Federal Funds	Total General Fund	State Allocation	Local Funds	Federal Funds	Total General Fund
ASSETS  Cash and equivalents Accounts receivable  Due from other governments	\$ 20,203	\$ 583,849 107,121 31,330	· · · ·	\$ 604,052 107,121 31,330	\$ 8,214	\$ 267,736 15,201 4,812	\$ 21,052	\$ 275,950 15,201 25,864
TOTAL ASSETS	\$ 20,203	\$ 722,300	\$	\$ 742,503	\$ 8,214	\$ 287.749	\$ 21,052	\$ 317,015
LIABILITIES Accounts payable Accrued salaries and related costs Deferred revenue Total liabilities	\$ 31,386 24,023 55,409	\$ 9,636 2,152 11,788	s i i i	\$ 31,386 33,659 2,152 67,197	\$ 9,840 11,160 21,000	\$ 11,457 25,506 1,593 38,556	\$ 21,052	\$ 21,297 57,718 1,593 80,608
Reserved for encumbrances Reserved for encumbrances Reserved for specific programs Unrestricted-Designated for contingencies Unrestricted Total fund balances (deficit)	642  (35,848)	16,158 526,761 100,000 67,593 710,512		16,800 526,761 100,000 31,745 675,306	(12,786)	217,148 100,000 (67,955) 249,193		217,148 100,000 (80,741) 236,407
TOTAL LIABILITIES AND FUND BALANCES	\$ 20,203	\$ 722,300	S	\$ 742,503	\$ 8,214	\$ 287,749	\$ 21.052	\$ 317.015

**EAST SIDE CHARTER SCHOOL**COMBINING STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-GENERAL FUND
Years Ended June 30, 2006 and 2005

		20	2006			2005	0.5	
	State Allocation	Local Funds	Federal Funds	Total General Fund	State Allocation	Local Funds	Federal Funds	Total General Fund
Charges to school districts State aid	\$ · · · · · · · · · · · · · · · · · · ·	\$ 517,381	; \$			\$ 288,445	:	\$ 288,445
Federal aid	0%6'717'T		266.090	1,112,540		:		654,626
Earnings on cash and equivalents	:	17,767		17,767	• •	7.187	C1, CC2	7,187
	:	82,714	:	82,714	:	60,250	•	60,250
Charges for services Other local sources	•	125,079	:	125,079	:	49,498	:	49,498
	: :	29,021	: :	29,091		261,951	:	261,951
Miscellaneous <b>Total revenues</b>	1,112,540	22,317 1,310,570	266,090	22,317	654,626	4,000	235.153	4,000
EXPENDITURES						Í		
Current:								
Salaries	528,886		ດ	982,147	365,707	279.767	104.241	749 715
Employment costs	201,450	120,776	51,552	373,778	127,743		37,062	262,092
Travel	843	1,545	5,523	7,911	<u>`~</u> i	1,712	16,129	18.846
Contracted services	80,226	43,164	1,844	125,234	49,146	39,716	2,532	91,394
Public utility commission	6,427	6,282	•	12,709	4,460	2,650	:	7,110
Insurance	28, 198	90,289	:	118,487	ຕັ	5,753	:	9,210
Transportation-buses	30,743	1,386	:	32,331	ς,	: 6	:	17,885
Land/Building/Facilities	2,455	1,979	•	129,138 A A A	31,458	48,838		80,296
Repairs and maintenance	13,525	13,346		26.871	ic	13,171	000	32,465
Other contractual services	85,409	78,602	2,962	166,973	39,906	48.779	٩	102 201
Supplies and materials	12,466	62,795	63,468	138,729	4	11,489	25	71.198
Operating supplies Computer/Word Processing/Coffusions	62,263			62,263	8	:	:	11,784
Miscellaneous	104	1 266	(777)	2/9//	780	1,645	926	3,351
Capital outlay	380	57.771	1.500	1,3/0		642		642
Total expenditures	1,134,960	849,251	266,090	16	673,638	563,500	4 4	1,472,291
NEW CHANCE IN FIRST BALLAGOR		•						
	(074'77)	461,319	:	438,899	(19,012)	107,831	:	88,819
FUND BALANCES (DEFICIT) Beginning of year	(12,786)	249,193		236,407	6,226	141,362	:	147.588
Prof. of the								
min of year	5 (35,206)	S 710,512	····	\$ 675.306	\$ (12,786)	\$ 249,193	\$	\$ 236,407



Dover, Delaware 800.355.8210

Media, Pennsylvania 610.565.5222

### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

202 Bancroft Building 3411 Silverside Road Wilmington, Delaware 19810 302.478.8940

> FAX: 302.478.0133 www.btcpa.com info@btcpa.com

February 23, 2007

Board of Directors **East Side Charter School**Wilmington, Delaware

We have audited the financial statements of the governmental activities and each major fund of East Side Charter School, Wilmington, Delaware as of and for the year ended June 30, 2006 and have issued our report thereon dated February 23, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered East Side Charter School's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide an opinion on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. able conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal in our judgment, could control over financial reporting that, East Side Charter School's ability to record, adversely affect process, sum-marize and report financial data consistent with the assertions of management in the financial statements. The reportable conditions are described in the accompanying schedule of findings and recommendations as items #04-3, #04-4, #05-6 and #06-1.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by



### Board of Directors East Side Charter School

error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe that the reportable condition described in the accompanying schedule of findings and recommendations as item #05-6 is a material weakness.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether East Side Charter School's basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and recommendations as items #04-4 and #04-5.

This report is intended for the information and use of the Board of Directors, management, the Department of Education, Office of the Governor, Office of the Controller General, Office of Attorney General, Office of Management and Budget, Office of Auditor of Accounts and the Department of Finance; and is not intended to be and should not be used by anyone other than these specified parties. However, under 29 Del. C., Section 10002(d), this report is a public record and its distribution is not limited.

Barbacane, Thornton & Company
BARBACANE, THORNTON & COMPANY

### SCHEDULE OF FINDINGS AND RECOMMENDATIONS

### STATUS OF PRIOR YEAR FINDINGS

### FIXED ASSETS - INVENTORY

### 04-2 FINDING

During the prior year audits, it was noted that although the School maintains an annual inventory, the inventory records do not provide proper identification of assets. Management must ensure that adequate internal controls are in place to protect inventories of items for which there is an inherent risk of loss, theft or misuse. Inventory counts should be taken and reconciled to the perpetual inventory records. Periodic inventories help identify assets that may have been misplaced or misappropriated. Policies and procedures for maintaining an inventory system and addressing the disposal of assets are necessary to decrease the risk of theft or misappropriation. When complete and accurate inventory records are not maintained, the School cannot ensure proper safeguarding, reporting, and accountability of property and equipment.

### RECOMMENDATION

It was recommended that the School establish formal policies and procedures requiring the preparation and maintenance of capital asset inventory records to identify and ensure the accountability of assets. Inventory records should include, at a minimum, the description of the property, serial number (or other identifying number), acquisition date, cost, source, location, condition of property, date of disposal and sale price. Policies and procedures should include discussion of "publicly appealing" and other noncapital asset items for the purpose of safeguarding these items against loss or misuse. It was further recommended that inventories be taken, at a minimum, bi-annually.

### <u>Status</u>

During the current year, the School instituted a manual inventory log which contains fixed assets with the acquisition date and cost, and location within the School. This finding is no longer applicable.

### FIXED ASSETS - POLICIES AND PROCEDURES

### 04-3 FINDING

During the prior year audits, it was noted that the School has not developed formalized policies and procedures for fixed assets. Written policies and procedures are essential for the efficient control over fixed assets and easily misappropriated/"publicly appealing" assets.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

### STATUS OF PRIOR YEAR FINDINGS

### RECOMMENDATION

It was recommended that the School draft fixed asset policies which are in compliance with State minimum requirements. It was further recommended that the School establish policies for items that are "publicly appealing" but below the capitalization threshold.

### Status

This finding is still applicable for the current year.

### Corrective Action Plan

Effective immediately, the School's administrative personnel have agreed to implement formalized policies and procedures for fixed assets within the School. Additionally, these formalized policies and procedures will address items that are considered "publicly appealing" but below the capitalization threshold and be in compliance with the State minimum requirements.

### CASH DISBURSEMENT FUNCTION

### 04-4 FINDING

During the prior year audits, it was noted that out of a sample of 25 documents tested, three were not paid within a 30-day time period. The State of Delaware Budget and Accounting Policy Manual states that "the state shall make every effort to issue payment to vendors within 30 days of the presentation of a valid invoice on which a state agency is liable to make payment; or receipt of goods or services if received after the invoice or bill." Failure to make payment to vendors within 30 days could result in the School incurring interest fees or penalties.

### RECOMMENDATION

It was recommended that the School make payment to all vendors within 30 days and, whenever possible, take advantage of all discounts associated with timely payment.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

### STATUS OF PRIOR YEAR FINDINGS

### Status

During our current year audit, we noted that seven out of 40 bills tested were not being paid to vendors in a timely manner. This finding is still applicable for the current year.

### Corrective Action Plan

The School agrees that all bills have not been paid in a timely manner to their respective vendors in the past. Effective July of 2006, the School has agreed to make all payments to vendors within a 30-day period and, whenever possible, take advantage of all discounts associated with timely payment.

To reach the School's targeted objective, Personnel will monitor the cash disbursement function at the School closely.

### REPORTING FUNCTION

### 04-5 FINDING

During the prior year audits, it was noted that the School did not meet the required reporting deadlines for the FY 2004 bi-annual food reports. According to the Department of Education (DOE), the July through December and January through June reports are due January 31 and July 31, respectively. The School submitted its reports on February 25 and August 24.

### RECOMMENDATION

It was recommended that the School submit all reports to the DOE within the established guidelines.

### Status

The food reports were not submitted by the required due dates of January 31 and July 31, respectively. This finding is still applicable for the current year.

### Corrective Action Plan

The School has agreed to submit all bi-annual food reports to the DOE within a timely manner and closely monitor the deadlines of these reports established by the DOE.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

### STATUS OF PRIOR YEAR FINDINGS

### **EXPENDITURES**

### 05-1 FINDING

During our prior year audit, we noted that employee signatures were not always present on the request for reimbursement. We further noted that supporting documentation was not all present. The School did not always adhere to the State's Budget and Accounting Manual. Proper approvals are required and supporting documentation must be maintained.

### RECOMMENDATION

We recommended that before the checks are signed, the check signers review the disbursement and the required backup in order to ensure authorized expenditures are made.

### Status

During our current year audit, we noted that check signers are reviewing disbursements with the required backup. This finding is no longer applicable.

### PETTY CASH - RECONCILIATIONS

### 05-2 FINDING

During our prior year audit, we noted that although reconciliations are prepared from the cash collected, those reconciliations are not always accurate. If they are within a dollar or two, the difference is not investigated. Also, reconciliations are not always handed in timely. Monies are collected by the secretary, and the accounting department may not have any knowledge of those monies until a week or two later. Reconciliations should be prepared timely and differences investigated as outlined in the School's policies and procedures. The School was lax in this reconciliation process.

### **RECOMMENDATION**

We recommended that timely, accurate reconciliations be completed and signed off on a monthly basis.

### Status

During our current year audit, we noted that timely, accurate reconciliations are being completed on a monthly basis. This finding is no longer applicable.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

### STATUS OF PRIOR YEAR FINDINGS

### CASH RECEIPTS

### 05-3 FINDING

During our prior year audit, we noted that proper documentation did not accompany the cash receipts. The School did not always adhere to the State's Budget and Accounting Manual. In accordance with the State's Budget and Accounting Manual, proper documentation should accompany the cash receipts.

### RECOMMENDATION

We recommended that supporting documentation be kept with the cash receipts in order to maintain complete records.

### Status

During our current year audit, we noted that supporting documentation is being kept with cash receipts. This finding is no longer applicable.

### PETTY CASH - VOUCHERS

### 05-4 FINDING

During our prior year audit, we noted that not all petty cash vouchers contained receipts for purchases. The School did not always adhere to the State's Budget and Accounting Manual. In accordance with the State's Budget and Accounting Manual, proper documentation should accompany the cash receipts. Although petty cash dis-bursements are approved by the Executive Director before payment, if advances are given for materials or supplies, receipts need to be brought back after the purchase.

### RECOMMENDATION

We recommended that, if cash must be given in advance, the employee not be issued a second advance if the receipts are not turned in. If the receipts are turned in, then the employee could be issued a second advance. If advances are not necessary, we recommended that petty cash be operated on a reimbursement basis only.

### Status

During our current year audit, we noted that petty cash is being operated on a reimbursement basis only. This finding is no longer applicable.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

### STATUS OF PRIOR YEAR FINDINGS

### SUPERCARD PURCHASES

### 05-5 FINDING

During our prior year audit, we noted that the SuperCard coordinator is responsible for approving applications, facilitating purchases on the SuperCard, reviewing purchases with the Executive Director, reconciling purchases to the PNC bank statement, and preparing and approving IV documents on DFMS. Good controls require a proper segregation of duties. This occurred due to the limited number of staff in the accounting department.

### RECOMMENDATION

We recommended that there be a segregation of duties. If the SuperCard coordinator is making a purchase, the Executive Director needs to sign off on it to show approval. If the Executive Director is making a purchase, a Board member needs to sign off on the purchase, noting approval.

### Status

During our current year audit, we noted that a segregation of duties is evident surrounding SuperCard purchases. This finding is no longer applicable.

### SUPERCARD APPROVAL

### 05-6 FINDING

During our prior year audit, we noted that although SuperCard purchases are to be accompanied by receipts, not all receipts were present. In accordance with the State's Budget and Accounting Manual, supporting documentation must be maintained to support the expenditure. Having receipts ensures complete records and a lower risk of fraud. We tested the months of June and December 2004 totaling 27 transactions, for which 18 had receipts. In addition, the Office of Auditor of Accounts carried out testing for the months of July through September 2004. Following is a chart of our findings which also includes the results of the AOA's testing.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

### STATUS OF PRIOR YEAR FINDINGS

Month 2004	Transactions	Receipt	No Receipt	Total Value	Value with Receipts	Value without Receipts		
	1	Results of	Auditors'	Findings				
June	13	6	7	\$ 2,453	\$ 867	\$ 1,586		
December	14	12	2	\$ 7,351	\$ 7,081	\$ 270		
Results of AOA Findings								
July	37	15	22	\$16,940	\$ 4,623	\$12,317		
August	47	29	18	\$23,800	\$10,835	\$12,965		
September	24	14	10	\$ 3,683	\$ 1,681	\$ 2,002		

### RECOMMENDATION

We recommended that all receipts be present to provide backup for all SuperCard transactions.

### <u>Status</u>

During our current year audit, we noted that 12 out of 61 transactions tested did not have supporting backup. The dollar amount of these 12 transactions tested totaled \$2,283. This finding is still applicable for the current year. However, when calculating the percentage of error and comparing to the total SuperCard purchases of \$81,774, we noted that the dollar amount is not over materiality; therefore, a qualification will not be made in the current year.

Month 2005-06	Transactions	Receipt	No Receipt	Total Value	Value with Receipts	Value without Receipts	
		Auditors	' Findings	- 2005			
October	12	8	4	\$ 1,331	\$ 1,182	\$ 149	
November	5	_	5	\$ 881	\$ -	\$ 881	
Auditors' Findings - 2006							
April	12	11	11	\$ 1,638	\$ 638	\$ 1,000	
May	32	30	2	\$15,057	\$14,804	\$ 253	
Total All	Months Shown			\$18,907	\$16,624	\$ 2,283	

SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

### STATUS OF PRIOR YEAR FINDINGS

### Corrective Action Plan

The School has agreed to maintain all supporting documentation (receipts) to back up all SuperCard transactions. Additionally, files will be established and stored in the business office of the School to ensure the completeness of records and lower the risk of fraud.

### NON-UTILIZATION OF TECHNOLOGY

### 05-7 FINDING

During our prior year audit, we noted that East Side Charter School does not utilize PNC's software WORKS to manage the SuperCard program. This software is being provided to improve controls in utilizing the SuperCard and is available to all agencies and divisions to facilitate the effective and efficient management of the SuperCard program.

### RECOMMENDATION

We recommended that procedures be put into place in order to utilize the WORKS program to manage the SuperCard program.

### Status

During our current year audit, we noted that the WORKS program is being utilized to manage the SuperCard program. This finding is no longer applicable.

### CURRENT YEAR FINDINGS AND RECOMMENDATIONS

### BUDGET

### 06-1 FINDING

During our current year audit, we noted that many expenditures were not budgeted.

### RECOMMENDATION

We recommend that management review its budgetary procedures to ensure proper reporting.

### Corrective Action Plan

Management will develop procedures to ensure the budget is accurate.